



May 13, 2025

Company name: Tsurumi Manufacturing Co., Ltd.
Representative: Osamu Tsujimoto, President
(Securities code: 6351, TSE Prime)
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Determination of Matters Related to Acquisition of Treasury Stock and Cancellation of Treasury Stock

(Acquisition of treasury stock in accordance with the provisions of the Articles of Incorporation pursuant to Article 165(2) of the Companies Act and cancellation of treasury stock pursuant to Article 178 of the Companies Act)

Tsurumi Manufacturing Co., Ltd. (“the Company”) hereby announces that the Board of Directors, at its meeting held on May 13, 2025, resolved to carry out the acquisition of treasury stock in accordance with the provisions in Article 156 of the Companies Act applied pursuant to the provisions in Article 165, Paragraph 3 of the Companies Act. The Company also passed a resolution to cancel treasury stock pursuant to Article 178 of the Companies Act. The details are as follows.

1. Reasons for acquisition and cancellation of treasury stock

Improving capital efficiency; returning profits to our shareholders; implementation of a flexible capital policy in response to changes in the business environment

2. Details of matters related to the acquisition

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| (1) Type of shares to be acquired: | The Company’s common stock |
| (2) Total number of shares which can be acquired: | 600,000 shares (upper limit)
(2.49% of the total number of outstanding shares
(excluding treasury stock)) |
| (3) Total price of acquiring the shares: | 2.4 billion yen (upper limit) |
| (4) Acquisition period: | May 14, 2025 to November 11, 2025 |
| (5) Acquisition methods: | (i) Market purchase via off-auction treasury stock
repurchase trading (ToSTNeT-3)
(ii) Market purchase on the Tokyo Stock Exchange
*The Company will provide further information on
(i) if it uses this method to acquire its treasury stock |

3. Details of the cancellation

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|--|---|
| (1) Type of shares to be canceled: | The Company’s common stock |
| (2) Total number of shares to be canceled: | 2,086,514 shares
(ratio of total number of shares issued before cancellation: 8.64%) |

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|---|-------------------|
| (3) Scheduled date of cancellation: | May 20, 2025 |
| (4) Total number of issued shares after retirement: | 25,413,486 shares |

(Reference)

In principle, the upper limit on the total number of treasury stock is 5% of the total number of shares issued. The Company's policy is to cancel shares in a timely manner when this upper limit is exceeded.

Status of Treasury Stock Holdings as of May 12, 2025

- | | |
|--|------------------|
| (1) Total number of shares acquired: | 380,000 shares |
| (2) Total price of acquiring the shares: | 1,263,357,900yen |