July 24, 2026

Company name: Tsurumi Manufacturing Co., Ltd.
Representative: Osamu Tsujimoto, President
(Securities code: 6351, TSE Prime)
Inquiries: Keiichiro Tsuruga, Managing Director
Administration Division
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Notice on the Completion of Payment for the Disposal of Treasury Stock as Restricted Stock

Tsurumi Manufacturing Co., Ltd. (hereinafter, "the Company") hereby announces that it today completed the payment procedures concerning the disposal of treasury stock as restricted stock that it resolved to do at a meeting of its Board of Directors held on June 26, 2026. Please refer to "Disposal of Treasury Stock as Restricted Stock" dated June 26, 2026 for details.

Overview of the Disposal of Treasury Stock

(1) Payment date	July 24, 2026
(2) Type and number of shares to be disposed	72,600 shares of the Company's common stock
(3) Disposal price	2,215 yen per share
(4) Total amount of the disposal price	160,809,000 yen
(5) Allottees	6 of the Company's Directors*1: 41,500 shares 18 of the Company's Executive Officers and other employees*2: 31,100 shares *1: This excludes Directors who are Audit and Supervisory Committee members and External Directors. *2: This excludes employees who currently serve as director.
(6) Other	As the total amount of the disposal price for the Disposal of Treasury Stock is 100 million yen or more, the Company has submitted an extraordinary report in accordance with the Financial Instruments and Exchange Act.