July 24, 2026

Company name: Tsurumi Manufacturing Co., Ltd.
Representative: Osamu Tsujimoto, President
(Securities code: 6351, TSE Prime)
Inquiries: Keiichiro Tsuruga, Managing Director
Administration Division
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Notice on the Completion of Payment for the Disposal of Treasury Stock as Restricted Stock for the Employee Stock Ownership Association

Tsurumi Manufacturing Co., Ltd. (hereinafter, "the Company") hereby announces that it today completed the payment procedures concerning the disposal of treasury stock as restricted stock for its Employee Stock Ownership Association (hereinafter, "the Association") that it resolved to do at a meeting of its Board of Directors held on June 26, 2026. Please refer to "Notice on the Disposal of Treasury Stock as Restricted Stock for the Employee Stock Association" dated June 26, 2026 for details.

Overview of the Disposal of Treasury Stock

(1) Payment date	July 24, 2026
(2) Type and number of shares to be disposed	15,300 shares of the Company's common stock
(3) Disposal price	2,215 yen per share
(4) Total amount of the disposal price	33,889,500 yen
(5) Method of disposal	By way of third-party allotment
(6) Allottees	Tsurumi Manufacturing Employee Stock Ownership Association: 15,300 shares