November 12, 2026

Company name: Tsurumi Manufacturing Co., Ltd.
Representative: Osamu Tsujimoto, President
(Securities code: 6351, TSE Prime)
Inquiries: Keiichiro Tsuruga, Managing Director
Administration Division
(Telephone: +81-6-6911-2351)

Determination of Matters Related to Acquisition of Treasury Stock and Cancellation of Treasury Stock

(Acquisition of treasury stock in accordance with the provisions of the Articles of Incorporation pursuant to Article 165(2) of the Companies Act and cancellation of treasury stock pursuant to Article 178 of the Companies Act)

Tsurumi Manufacturing Co., Ltd. ("the Company") hereby announces that the Board of Directors, at its meeting held on November 12, 2026, resolved to carry out the acquisition of treasury stock in accordance with the provisions in Article 156 of the Companies Act applied pursuant to the provisions in Article 165, Paragraph 3 of the Companies Act. The Company also passed a resolution to cancel treasury stock pursuant to Article 178 of the Companies Act. The details are as follows.

1. Reasons for acquisition and cancellation of treasury stock

Improving capital efficiency; returning profits to our shareholders; implementation of a flexible capital policy in response to changes in the business environment

2. Details of matters related to the acquisition

(1) Type of shares to be acquired:	The Company's common stock
(2) Total number of shares which can be acquired:	1,200,000 shares (upper limit) (2.51% of the total number of outstanding shares (excluding treasury stock))
(3) Total price of acquiring the shares:	2.6 billion yen (upper limit)
(4) Acquisition period:	November 13, 2026 to May 11, 2027
(5) Acquisition methods:	(i) Market purchase via off-auction treasury stock repurchase trading (ToSTNeT-3) (ii) Market purchase on the Tokyo Stock Exchange *The Company will provide further information on (i) if it uses this method to acquire its treasury stock

3. Details of the cancellation

(1) Type of shares to be canceled:	The Company's common stock
(2) Total number of shares to be canceled:	570,000 shares (ratio of total number of shares issued before cancellation: 1.19%)
(3) Scheduled date of cancellation:	November 20, 2026
(4) Total number of issued shares after retirement:	50,256,972 shares

(Reference)
In principle, the upper limit on the total number of treasury stock is 5% of the total number of issued shares (excluding treasury shares). The Company’s policy is to cancel shares in a timely manner when this upper limit is exceeded.

Status of Treasury Stock Holdings as of November 11, 2026

(1) Total number of issued shares excluding treasury stock: 47,864,238 shares
(2) Number of treasury shares held: 2,962,734 shares