November 12, 2026

Company name: Tsurumi Manufacturing Co., Ltd.
Representative: Osamu Tsujimoto, President
(Securities code: 6351, TSE Prime)
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Notice of a Dividend of Surplus (76th Interim Dividend and Commemorative Dividend)

Tsurumi Manufacturing Co., Ltd. ("the Company") hereby announces it resolved to pay a dividend of surplus (interim dividend and commemorative dividend) with a record date of September 30, 2026 at a Board of Directors' meeting held on November 12, 2026.

1. Details of the dividend

	Set amount (Interim dividend for the fiscal year ending March 31, 2027)	Latest dividend forecast (Announced on May 12, 2026)	Dividend in the previous fiscal year (Interim dividend for the fiscal year ended March 31, 2026)
Record date	September 30, 2026	Same as left	September 30, 2025
Dividend per share	16.00 yen (Including a 3-yen commemorative dividend)	Same as left	26.00 yen (Including a 2-yen commemorative dividend)
Total dividend amount	765 million yen	—	624 million yen
Effective date	December 10, 2026	—	December 10, 2025
Source of the dividend	Retained earnings	—	Retained earnings

Note: The Company split its common shares at a ratio of two shares for every one share on October 1, 2025. The record date for the above interim dividend is September 30, 2025. Therefore, the Company will pay the dividend based on the number of shares before the split (September 30, 2025).

2. Reason

The Company made Fujimaru Sangyo Co., Ltd. a wholly owned subsidiary in March 2026 as part of its efforts to advance its three-year medium-term management plan, Transformation 2027.

Fujimaru Sangyo Co., Ltd. possesses strengths in the rental of large submersible pumps, the installation of temporary and permanent drainage facilities, and the maintenance of pumps. By making Fujimaru Sangyo Co., Ltd. a wholly

owned subsidiary, the Company aims to strengthen its ability to respond to expanding demand in the social infrastructure sector, such as for disaster prevention measures against inland flooding caused by localized torrential rainstorms, typhoons, and stationary bands of heavy rain, which have been occurring with increasing frequency in recent years. In addition, the Company will further enhance its construction and maintenance capabilities.

The Company believes this initiative will contribute to enhancing its medium- to long-term corporate value and achieving sustainable growth. To express its gratitude for the continued support of its shareholders and to commemorate this event, the Company will pay a 3-yen commemorative dividend per share with its interim dividend.

The Company's basic capital policy regarding return of profits to its shareholders is to continue paying a stable dividend while securing the cash flows necessary for proactive business expansion with a long-term perspective. Moreover, the Company will maintain its progressive dividend policy, aiming to expand its total dividend payments through profit growth.

The Company will continue contributing to society in the future by maintaining an infallible system to supply products that meet everyone's expectations through the manufacture of products necessary in social infrastructure.

Reference: Breakdown of the annual dividend

	Dividends per share		
Record date	Second quarter-end	Fiscal year-end	Annual
Dividend forecast (Fiscal year ending March 31, 2027)		20.00 yen *Including a 4-yen commemorative dividend	36.00 yen *Including a 7-yen commemorative dividend
Actual dividend for the fiscal year (Fiscal year ending March 31, 2027)	16.00 yen *Including a 3-yen commemorative dividend		
Actual dividend for the previous fiscal year (Fiscal year ended March 31, 2026)	26.00 yen *Including a 2-yen commemorative dividend	16.00 yen ［32.00yen］ *Including a 1-yen commemorative dividend	—

Note 1: The Company split its common shares at a ratio of two shares for every one share on October 1, 2025. For the dividends for the fiscal year ending March 31, 2026, the amount before the stock split is given for the second quarter-end dividend with a record date of September 30, 2025 while the amount taking into account the stock split is given for the fiscal year-end dividend. The interim dividend would be 32 yen per share and the annual dividend would be 58 yen per share for the fiscal year ending March 31, 2026 if the stock split is not taken into account.

Note 2: The details of the commemorative dividends are as below.
Second quarter-end dividend for the fiscal year ended March 31, 2026:

Commemorative dividend for the completion of the new casting plant at Alloy Technology's Nanbu-cho facility

Fiscal year-end dividend for the fiscal year ended March 31, 2026:
Commemorative dividend for the opening of a local subsidiary in the Republic of Chile and a representative office in the Kingdom of Thailand for Southeast Asia (liquid-sealed vacuum pumps)

Second-quarter-end dividend for the fiscal year ending March 31, 2027:
Commemorative dividend for the acquisition of all the shares in Fujimaru Sangyo Co., Ltd.

Fiscal year-end dividend for the fiscal year ending March 31, 2027:
Commemorative dividend for the renovation of Kyoto Plant(Planned)