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Securities code: 6351

June 5, 2026

Date electronic provisional measures become available: June 4, 2026

**To Shareholders with Voting Rights:**

Osamu Tsujimoto  
President  
TSURUMI MANUFACTURING  
CO., LTD.  
16-40, 4-chome, Tsurumi, Tsurumi-  
ku, Osaka, Japan

**NOTICE OF  
THE 75th ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 75th Annual General Meeting of Shareholders of TSURUMI MANUFACTURING CO., LTD. (the “Company”) will be held as described below.

- 1. Date and Time:** **Friday, June 26, 2026 at 10:00 a.m. Japan time**
- 2. Place:** **6th Floor Meeting Room, Osaka Headquarters of the Company**  
16-40, 4-chome, Tsurumi, Tsurumi-ku, Osaka  
(Please see the map to the venue at the end.)
- 3. Meeting Agenda:**  
**Matters to be reported:**
  1. The Business Report and Consolidated Financial Statements for the Company’s 75th Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
  2. Non-consolidated Financial Statements for the Company’s 75th Fiscal Year (April 1, 2025 - March 31, 2026)

**Proposals to be resolved:**

**[Proposals by the Company]**

- Proposal 1:** Election of Eight (8) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
- Proposal 2:** Election of Three (3) Directors Who Are Audit and Supervisory Committee Members
- Proposal 3:** Election of One (1) Substitute Director Who Is an Audit and Supervisory Committee Member

**[Proposals by Shareholders]**

- Proposal 4:** Appropriation of Surplus
- Proposal 5:** Amendment to the Articles of Incorporation Pertaining to the Record Date for the Annual General Meeting of Shareholders

In convening this General Meeting of Shareholders, the Company has taken measures to provide the information contained in the Reference Documents for the General Meeting of Shareholders (items for electronic provision) electronically. Please access the Company's website below to view this information.

**The Company's Website**

**<https://www.tsurumi-global.com/ir/news/>**

In addition to the above website, the Company has also disclosed items for electronic provision on the Tokyo Stock Exchange (TSE) website. To view such information, access the below Tokyo Stock Exchange (TSE) website (TSE Listed Company Information Service), enter and search for the issue name (Tsurumi Manufacturing) or securities code (6351), then select "Basic Information" or "Documents Available for Public Inspection/PR Information."

**Tokyo Stock Exchange website (TSE listed Company Information Service)**

**<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>**

**If you are not attending the meeting, you can exercise your voting rights in writing or via the internet, etc. Please review the attached Reference Documents for the General Meeting of Shareholders and, in accordance with the guide below, exercise your voting rights by 5:30 p.m. on Thursday, June 25, 2026.**

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- ◎ When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
  - ◎ Should the matters for electronic provision require a revision, the revised version will be posted on the above websites.
  - ◎ The paper copy also serves as the document stating the matters for the electronic provision of information based on your request for delivery. In accordance with laws and regulations and Article 16 of the Articles of Incorporation of the Company, "Company Structure and Policies" in the Business Report, the "Consolidated Statement of Changes in Net Assets" and "Notes to Consolidated Financial Statements" of the Consolidated Financial Statements and the "Non-Consolidated Statement of Changes in Net Assets" and the "Notes to Non-Consolidated Financial Statements" of the Non-Consolidated Financial Statements are not included.